







PEOPLE AND THE DIGITAL REVOLUTION: Advancing our social mission through technology



# Workshop 1: How to start the digitalisation journey in your MFI

#### **Facilitator:**

Kaiser H. Naseem – Head Digital Banking and Finance Advisory Services, IFC

# **Speakers:**

- Gulshat Akimzhanova Deputy Chairman of the Management Board, KMF
- Cristian Jurma General Manager, Vitas





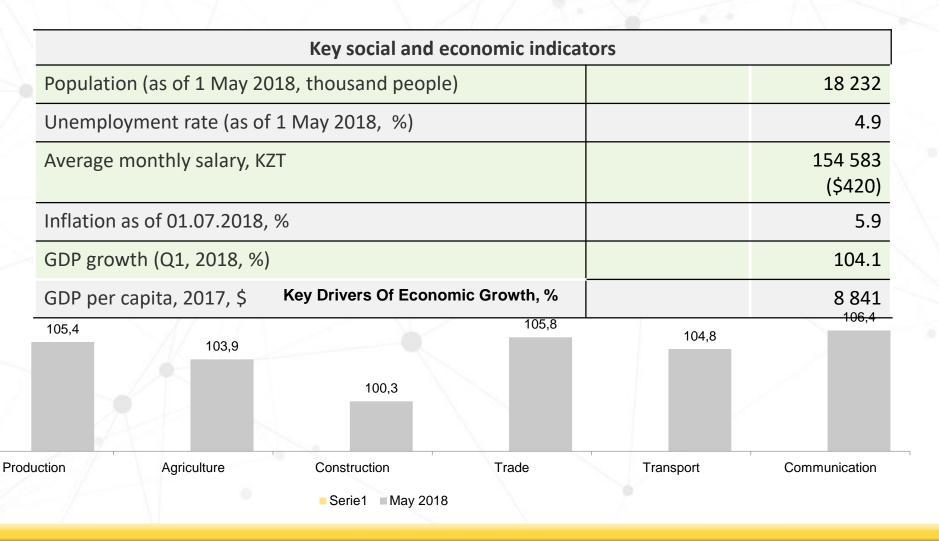




# **REPUBLIC OF KAZAKHSTAN**

Kazakhstan is ranked as the 9<sup>th</sup> largest country in the world.

Kazakhstan's area: 2.7 mln. m2





# **ABOUT KMF**

- ✓ Largest MFI in Kazakhstan and CIS countries;
- ✓ **55%** of MFI Market in Kazakhstan
- ✓ **127** Structural Units
- √ \$300 mln. Loan Portfolio,
- ✓ \$43 mln. Volume of Disbursed Monthly
- **√ 1,750** Employees
- √ 86% LP is Engaged in Business And Agri
- ✓ **50%** Group Lending
- ✓ ~230,000 Active Clients
- ✓ **60%** Women
- ✓ 66% Rural Clients
- ✓ 27 000 Loans Disbursed Monthly





# **KMF CLIENT PORTRAIT**

✓ Gender: Female

✓ Age: **46** 

✓ Marital status: Married

✓ Children: 2

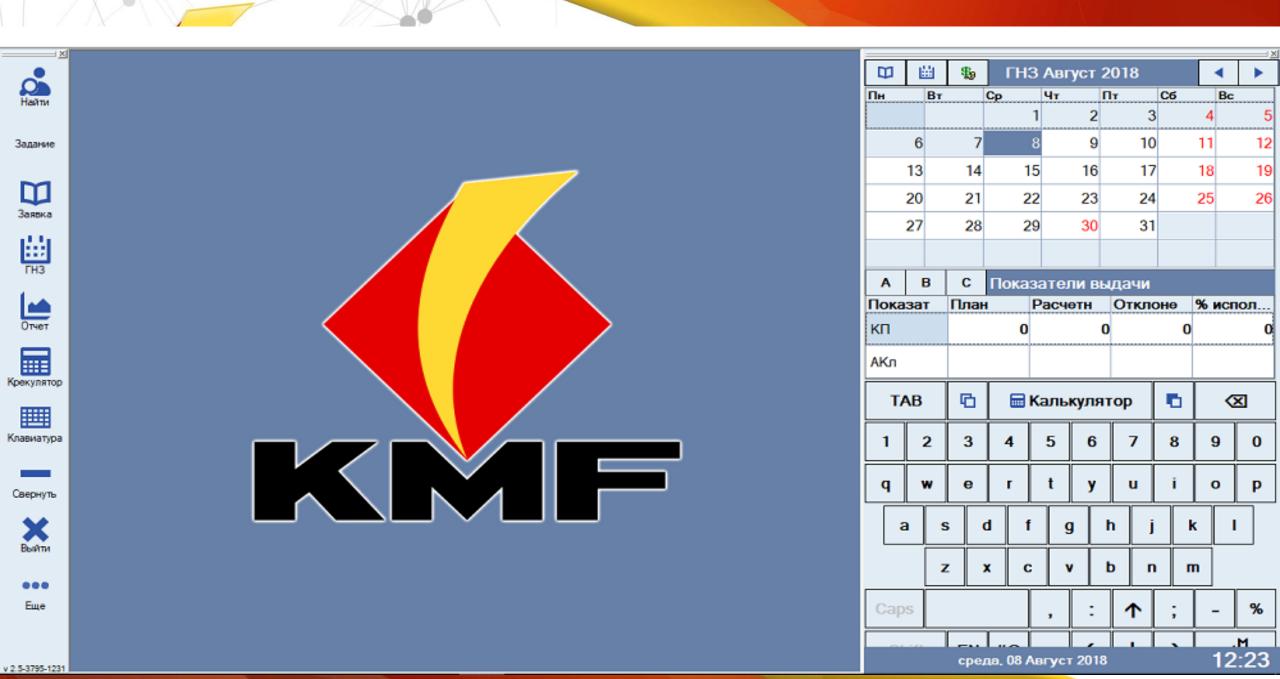
✓ Education: Secondary-level

✓ Type of activity: Entrepreneurship (business, agri-business, services and mini-production)

✓ Place of residence: Rural Area



### **MOBILE EXPERT APPLICATION**





# **BACKGROUND**



**2013 START** of development the software for Loan Officers within the **STRATEGY ON OPTIMIZATION OF BUSINESS PROCEDURES**.

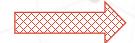
#### **Key objectives:**

- ✓ Increased Productivity and Efficiency;
- ✓ Shorten Time for travelling;
- ✓ Squeeze the process of client prequalification the Credit Bureau, database on wages and pensions (from the State Center for Pension Payment);
- ✓ Shorten Time on Financial Analysis;
- ✓ Shorten Time of Loan Application process.



# **MOBILE EXPERT APPLICATION**







Pilot version of the Mobile Expert on Tablets

Scaling the Application. Mobile Expert is used beyond the office, directly at the client's place of business.



# **MOBILE EXPERT EFFECT**



**PREQUALIFICATION** of a client, instant scoring on data from the Credit Bureau and the database on wages and pensions (from the State Center for Pension Payment)



**AUTOMATIC CALCULATION** of info used in Financial Analysis, cross-checks, checking of financial ratios



**PRELIMINARY DECISION** on loan at the client's place of business in a few minutes



# MOBILE EXPERT EFFECT



22% INCREASE OF PRODUCTIVITY of loan officers



1 DAY LOAN APPLICATION process shorten from 3,5 days



100 KM COVERAGE RADIUS per 1 Loan Officer expanded from 20-25 km



2.5 TIMES INCREASE of Loan Applications per business day



# **Effect of the Mobile Expert implementation**



2X INCREASE of Disbursed Volume per month



37% DECREASE of Overhead ratio



19% IMPROVE of Operational Efficiency



# **MOBILE APPLICATIONS NEXT STEPS**



**INITIATION OF LOAN** applications online and offline



**MOBILE CREDIT COMMITTEE** - decision-making at the client's place of business



**EXPANDING THE SALES FUNNEL** – Channels: Call Center, website, client's personal account



**SCHEDULER** of Loan Officer's – fully featured with loan application schedule, zoning, client monitoring



**MOBILE COLLECTION** – collection in the field with the use of tablets



**MOBILE INSPECTOR** - mobility of inspectors outside the office to diminish the hard copies







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